

NEW LOOK

6 June 2019

New Look Directorate Update

Following completion of the restructuring transaction announced on 3 May 2019 and the appointment of Nigel Oddy as Chief Operating Officer in April, the Board of New Look Retail Holdings Limited, which is the new ultimate parent of the New Look group, is pleased to announce the appointment of Angela Luger, Colin Henry and Robin Terrell as Non-Executive Directors effective 6 June 2019, alongside the appointment of Richard Cotter as a Non-Executive Director effective 3 May 2019.

The newly appointed Non-Executive Directors will join Alistair McGeorge, Richard Collyer, John Gnodde and Paul Gilbert on the Board.

Angela Luger is a Board Member of Portmeirion, ScS and the Hiring Hub. She was Chief Executive Officer of N Brown Group plc from 2013 to 2018.

Colin Henry is a Senior Advisor to McKinsey & Co. in its Global Apparel, Fashion & Luxury practice. Previously he was Chief Executive Officer of Jaeger.

Robin Terrell is Chair of Wetsuit Outlet and holds Non-Executive Directorships at Karen Millen, William Hill, Amara Living and Ahlens. Between 2013 and 2016, Robin held a number of positions at Tesco plc, including Chief Customer Officer and Interim UK Managing Director.

Richard Cotter chairs a number of private companies including American Golf, Grace Cole Ltd, Jollyes and Outdoor Holdings, and previously chaired Jack Wolfskin. In his executive career, Richard was Chief Executive Officer of Snow and Rock Group from 2013 until its sale to PAI Partners in 2015 and was previously with Pentland Group serving as Brand President and Global Chief Executive Officer of Berghaus.

Alistair McGeorge, Executive Chairman, said:

"I am delighted to welcome Angela, Colin, Robin and Richard to the Board. They bring a wealth of retail experience and expertise that New Look will benefit from as we continue our turnaround and rebuild our position in the UK womenswear market following the successful completion of our financial restructuring."

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Media Enquiries

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About New Look

New Look is a leading UK multichannel retail fashion brand offering exciting, on-trend, value fashion for women, men and teenage girls.

Our flexible fast-fashion business is built on an agile global supply chain with the ability to respond quickly to trends. We focus on delivering value for money and 'newness', with hundreds of new lines landing every week. Our ranges of apparel, footwear and accessories are designed with broad age appeal and global relevance. They are delivered by our great people in stores and support centres, who ensure we deliver great service - wherever, whenever and however customers choose to engage with us.

Angela Luger (née Spindler)

Angela is a Board Member of Portmeirion, ScS and the Hiring Hub. She was Chief Executive Officer of N Brown Group plc from 2013 to 2018 and previously of The Original Factory Shop. During her earlier career, she held a variety of marketing, commercial, general management and other functional roles at

Debenhams, Asda, Pedigree Masterfoods, Coca Cola and Cadbury. Angela has also been a Non-Executive Director of Manchester Airport Group and Dia Group.

Colin Henry

Colin is a Senior Advisor to McKinsey & Co. in their Global Apparel, Fashion & Luxury practice. Previously he has been Chief Executive Officer of Jaeger. He has also held senior leadership roles in general management, merchandising, brand development, supply chain, product and design with Esprit, Nike, Umbro, Polo Ralph Lauren, Coats Viyella and Marks & Spencer. Colin is an appointed Honorary Fellow of the Royal College of Art and Honorary Professor of the British School of Fashion.

Robin Terrell

Robin is Chair of Wetsuit Outlet, Non-Executive Director and Audit Chair at William Hill, and Non-Executive Director at Karen Millen, Amara Living and Ahlens. In his last executive role, Robin held a number of roles at Tesco including Chief Customer Officer and Interim UK Managing Director until 2016. Previously Robin has held General Management, Multi-Channel, Finance and Strategy roles with House of Fraser, John Lewis Partnership, Amazon (where he was UK Managing Director) and Dell. Robin qualified as an accountant with Coopers & Lybrand. His previous Non-Executive roles include Tesco Mobile, Lazada Group, Wilkinson and Monica Vinader.

Richard Cotter

Richard chairs a number of private companies including American Golf, Grace Cole Ltd, Jollyes and Outdoor Holdings. His other recent Non-Executive work has included chairing Jack Wolfskin, a global apparel and equipment company. In his executive career, Richard was Chief Executive Officer of Snow and Rock Group from 2013 until its sale to PAI Partners in 2015, having previously been with Pentland Group serving as Brand President and Global Chief Executive Officer of Berghaus and Managing Director of Brasher Boot Company. In his earlier career, he held senior executive roles in General Management, Buying and Sales with AGA Foodservice Group, Andrew Mitchell Group, Head Sports, Beales and House of Fraser.